

MEMORANDUM FOR THE RECORD.

20 December 1971

SUBJECT: [REDACTED]

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1. [REDACTED] has been employed as a technical consultant in the control system and aerodynamics areas on the [REDACTED] Program from August to December 1971. During this time [REDACTED] has reviewed design and test work performed by [REDACTED] in response to the [REDACTED] Program Office and the COTR. His wealth of experience, technical knowledge, and outstanding common sense have been invaluable in this work and have permitted him to be very objective in his reviews.

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2. During a time when the contractor [REDACTED] has been under critical review, [REDACTED] has been able to give credit to the contractor when due and to uncover previously unsuspected problems. Even though digging deeply into problem area of potential technical embarrassment to the contractor, he has been able to maintain the cooperation and confidence of the contractor's technical personnel.

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3. From a personal standpoint, [REDACTED] has been a pleasure to work with, always responsive to requests and very patient in explanations of complex technical matters. His expert knowledge and understanding allowed the Program Office to make judgements resulting in considerable program savings. An example of these savings is the "nose bump" landings conducted on live flight vehicles after only a minimal test program with dummy flight vehicles.

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[REDACTED]